



RECTOR

Dear Prof. Sekar Manigandan,

On behalf of Yildiz Technical University, I would like to formally invite you as a visiting scholar.

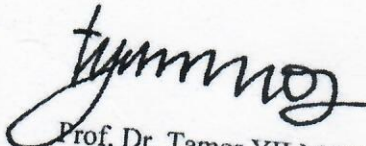
Prof. Dr. İbrahim Dinçer will be your faculty host during your time at Yildiz Technical University and will work with you as you engage in the activities at YTU.

During your time at YTU, the following support and resources will be made available to you: You will be provided with an office, computer and all the facilities granted to faculty members including invitations to our department meetings and seminars.

It is my understanding that you will provide your own funding to cover all the expenses of your stay at Yildiz Technical University, including health insurance for yourself and your accompanying dependents. Your return ticket and lunch ticket will be covered by Yildiz Technical University during your stay. You will be provided housing on campus by Yildiz Technical University during your stay. You will be paid on monthly basis in line with funding regulations of our university.

We look forward to welcoming you to Yildiz Technical University. I am certain that you will have a productive and rewarding experience and we will gain much from your presence on campus. Please feel free to contact me should you require any additional assistance.

Sincerely,


Prof. Dr. Tamer YILMAZ
Rector

Yildiz Technical University,
Rector's Office
Davutpasa Campus, 34220
Esenler/Istanbul, Turkey
Phone: +90 212 383 20 51

UTM.J.01.34/14.17/1/51 Jld.48 (33)
 21 March 2022

Jayaraman Vanjinathan

 Sathayabama Institute of Science and Technology,
 India.

Dear Mr,

OFFER FOR MOBILITY PROGRAM AT UNIVERSITI TEKNOLOGI MALAYSIA, JOHOR BAHRU, MALAYSIA

We are pleased to offer you admission in the following program:-

Program	:	UTM Research Internship
Status	:	Postgraduate
Duration	:	06 July 2022 - 06 December 2022 (6 Months)
Host Faculty	:	Faculty of Engineering
School	:	School of Civil Engineering
Program	:	PKAW3 - Doctor of Philosophy (Civil Engineering)
Academic Advisor/ Supervisor	:	Assoc. Prof. Ts. Dr. Abdul Rahman Bin Mohd. Sam
Fees	:	Refer to Annex 2
Additional Information	:	1. Due to Covid19, all international students are required to obtain a Visa Approval Letter (eVAL) by the Malaysian Immigration Department. To obtain the approval, students must apply via EMGS portal: https://visa.educationmalaysia.gov.my/customer/account/login/. 2. In regards to the 'Payment Method for the Student Pass Application Form (IM14) for Mobility and eVAL application', students are instructed to choose the Paid by student method. Any selection of payment methods other than those instructed may result in your application not being supported or rejected. 3. You must adhere to regulations including quarantine period at your own costs prior entering UTM. Permission to enter Malaysia remains strictly at the discretion of the Malaysian Immigration Department. 4. Quarantine location will be either at the designated quarantine station (by NADMA) or home quarantine, subject to Home Quarantine Application (HQA) status. Visit the link for detailed instructions on HQA. https://hso.moh.gov.my/outbreak-portal-hqa/index 5. Undergo an RT-PCR COVID-19 test at least two (2) days prior to the departure date.

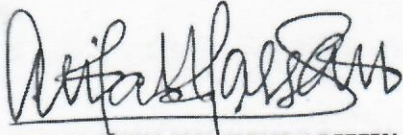
We look forward to welcome you to UTM!

Thank you.

"WAWASAN KEMAKMURAN BERSAMA 2030"

"BERKHIDMAT UNTUK NEGARA"

I, who uphold trust,



ASSOC. PROF. DR. MOHD ARIFFIN BIN ABU HASSAN

Associate Director
Global Education & Experience
UTM International
Universiti Teknologi Malaysia
81310 Johor Bahru, Johor, Malaysia
Tel: +607-553 6850
Fax: +607-553 6847
Email: mariffin@utm.my

C.C - **Prof. Ir. Dr. Shuhaimi Bin Mansor (Asistant Dean, External & Global Engagement)**
- **Assoc. Prof. Ts. Dr. Abdul Rahman Bin Mohd. Sam (Academic Advisor/Supervisor)**
School of Civil Engineering, Faculty of Engineering (SKA, FK)

ensure to send acknowledgement of this Approval Letter.
on How To Acknowledge to view the guidelines to send acknowledgement.

Approval Letter

SCIENCE & ENGINEERING RESEARCH BOARD (SERB)
(Statutory Body Established Through an Act of Parliament : SERB Act 2008)

Science and Engineering Research Board
3rd & 4th Floor, Block
Technology Bhavan, New Mehrauli Road
New Delhi - 110016

File Number: ITS/2022/001558

Dated: 27-Jul-2022

To
Mr. BALACHANDAR VIJAYAKUMAR,
Sathyabama Institute Of Science And Technology , Jeppiaar Nagar, Rajiv Gandhi Salai, Chennai, Chennai, Tamil Nadu-600119

Subject: Financial Assistance to Mr. BALACHANDAR VIJAYAKUMAR for participating in "11th Conference on Broadband Dielectric Spectroscopy and its Application, Spain (04 September, 2022 to 09 September, 2022)"

Sir/Madam,

We are happy to inform you that your application seeking financial grant to attend the above mentioned international scientific event has been recommended for support by the Science and Engineering Research Board (SERB). We will provide to and fro economic class air-fare by the shortest route, airport tax, visa fees & registration fees. It is hoped that the support will give you an opportunity to interact with leading international experts in the area. The support, however, is subject to the following conditions.

1. You should not have received financial support during the last three years under this scheme.
2. The air tickets are to be booked in economy class at "Lowest Available Fare" on the date of booking. It may be noted that rescheduling/cancellation charges will not be reimbursed.
3. SERB is directed to instruct the applicant to purchase the air tickets either of these two Govt. authorized travel agents viz. i) M/s Balmer Lawrie & Company Limited (BLCL) and ii) M/s Ashok Travels & Tours (ATT). In case of failure of adherence to this guideline, air fare will not be reimbursed.
4. The candidate availing ITS must have to submit the certificate for "Lowest Available Fare" at the time of reimbursement.
5. The signed print copy of Claim Form along with the original Boarding passes and other relevant documents must be sent to the SERB immediately after completing the online Claim Form to the following address.

ITS Section
3rd & 4th Floor, SERB Block II
Technology Bhavan, New Mehrauli Road
New Delhi 110016
6. The account details must be in the format available at the home page of the online portal in the format section and it must be endorsed by the competent authority of the institute/university.
7. SERB will reimburse the grant after deducting the financial assistance received from any other sources, if any.
8. All other expenses such as per diem, taxi fare etc. will not be reimbursed by SERB.
9. You will have to make your own arrangements for foreign exchange required for the purpose.
10. You will not be treated as a delegate sponsored by the Government of India.
11. We request you to either accept or decline this offer at the earliest online. On acceptance only, you will be able to submit the Claim Form. Please note that once you decline this offer, it will be assumed that you are not interested in availing this offer and no further communication will be entertained in this matter.
12. You must submit Claim Form and other relevant documents online within 90 days of the Last Date of the Event, failing which SERB will not reimburse the Travel Grant.
13. If any candidate found to have furnished incorrect / misleading information at any stage, his/her candidature will be cancelled and no reimbursement will be made. The candidate will also be debarred for next three years for availing support under this scheme.

Disclaimer:

1. Financial support will be provided for physical attendance in the event. No support will be provided in case of online/web attendance.
2. No financial support will be provided other than approved items as mentioned above. SERB will not be responsible to bear any other cost borne by the candidate.

With kind regards



SCHOOL OF HEALTH SCIENCES

January 25, 2022

This is to certify that **Mr. Karthikeyan S. Chelladurai**, Ph.D. student from Sathyabama Institute of Technology, Chennai, India has joined as a Visiting Scholar in the School of Health Sciences at Purdue University, West Lafayette, Indiana, USA under the SERB-Purdue University Overseas Visiting Doctoral Fellowship. The appointment started on January 10, 2022 and is expected to end on January 9, 2023.

Sincerely,

A handwritten signature in cursive script, appearing to read "Jennifer L. Freeman".

Jennifer L. Freeman, Ph.D.
Professor of Toxicology

Host Supervisor



School of Health Sciences

November 11, 2021

Karthikeyan Subbiaha Nadar Chelladurai
Molecular Nanomedicine Research Unit, IRC
Sathyabama Institute of Science & Technol
OMR, Chennai, Tamilnadu 600119
India

Dear Karthikeyan Subbiaha Nadar Chelladurai:

Congratulations on your appointment to Purdue University. Enclosed you will find your SEVIS-generated Form DS2019 to use in obtaining a J-1 visa at a US Embassy or Consulate.

You will now need to **apply for a visa, arrange health insurance, enter the US and report to your department ISS liaison, Karen Walker**, within 20 days of the start date. Instructions to delay your start date as necessary are below.

Please review the US Dept of State's (USDOS) Welcome Brochure for this program:
<http://j1visa.state.gov/wp-content/uploads/2015/03/Brochure-The-Exchange-Visitor-Program>

To apply for the visa, do the following (Canadian citizens may enter the US without applying for a J visa, but they must show proof of SEVIS fee payment upon entry):

1. Pay the SEVIS fee by one of two methods:
 - a. Pay online at www.FMJfee.com using a credit card.
 - Purdue's Exchange Visitor Program Number is P-1-00622.
 - Print out the electronic SEVIS fee receipt immediately as proof of payment. This receipt will be required by the US consulate to apply for your J-1 visa.
 - J-2 dependents who will apply for a J-2 visa do not need to pay the fee; however, they should bring a copy of their spouse's SEVIS fee receipt.
 - For more info, go to <https://www.ice.gov/sevis/i901/faq>.
 - b. Pay using Western Union Quick Pay: follow instructions at <https://www.ice.gov/sevis/i901/wu-instructions>
2. Apply at a US embassy or consulate for J visa(s) according to their instructions. Go to this site to locate a specific embassy or consulate's website: <http://usembassy.state.gov/>

All J-1 exchange visitors and their dependents are required by the federal regulations to maintain health insurance while in the US in J status. Please obtain the type of health insurance as described in the USDOS Welcome Brochure (site address listed above). If you are to be paid by Purdue University, you should check with your department to see if Purdue staff insurance will cover you. **You will be required to show proof of insurance upon reporting to Purdue. It is easier to purchase this insurance before you enter the US** as 1) you will not be able to purchase this insurance from Purdue and 2) you must show proof of insurance before Purdue grants you campus internet access. You may purchase insurance from a private agency in your home country or from an US based insurance company that issues insurance for visitors to the US. A few are listed here.

- Seven Corners, Inc.:
<https://purchase.sevencorners.com/policygroup/HW75DKN/HGPTCPN/>
- Taian Financial LLC: taianfinancial.com/#spurdue
- Insubuy Inc.: <http://www.insubuy.com/j1-visa-health-insurance/>

The important point to remember is that the insurance for you and your dependents has to meet the requirements as described in the USDOS Welcome Brochure (site address listed above).

Hovde Hall of Administration – 610 Purdue Mall – West Lafayette, IN 47907 – (765) 494-9705

To enter the US, present the following to the US Customs & Border Patrol (USCBP) officer at the Port-of-Entry (POE) for yourself and any dependents with you:

- DS2019
- Passport valid 6 months beyond date of entry to the US
- Visa (Canadian citizens will not need a J visa but will need to show proof of SEVIS fee payment at the POE [explained on the previous page]).

All J-1 exchange visitors must enter the US no later than 20 days after the DS2019 start date (item 3 on this form). If you plan to arrive earlier, you may enter up to 30 days before the start date. Please contact your Purdue department ISS liaison if you are not able to arrive in the US by this time period so that we can amend your start date. (For example, if your start date is April 1st, you may arrive as early as March 2nd or as late as April 20th.) **If your start date is amended to allow for a later arrival, a new DS2019 is not needed, but show whatever DS2019's you have to US government officers whenever appearing before them during the visa application process or at the POE.**

Upon arrival, please report to your ISS liaison, Karen Walker, in the Dept of Health Sciences for the e-checkin process. You will need the following:

- **Local street address** where you plan to sleep that night (even if temporary).
- **Emergency contact info** to contact if you were placed in a hospital that night. This information should be for a family member or close family friend. Contacts in your home country are preferred, but US contact info can also be given.
- **Proof of health insurance in English** as you would show if you were in a hospital that night. For those paid by Purdue, this proof would be your job offer letter stating you will receive benefits.
- The following original documents for yourself and any J-2 dependents who entered the US with you:
 - **DS2019, Passport, J Visa stamp, and I-94.** The I-94 is obtained online after you enter the US at www.cbp.gov/i94.

All J-2 dependents must arrive on or after the J-1 has arrived (not before). If your dependents arrive later, please bring the above documents to ISS.

For a map of the campus, go to http://www.purdue.edu/campus_map/. To arrange housing in this area, please work with your Purdue supervisor/inviting professor and/or the department ISS liaison. For off-campus housing options, the site could be useful: <http://www.housing.purdue.edu/offcampus/>.

If you have any questions before arriving in the US, please contact the department ISS liaison first. We wish you a safe and pleasant trip to the United States.

Sincerely,

Austin Smith

Austin Smith
Counselor, International Scholar Services

Karthikeyan Subbasha Nader Chelladurai
Molecular Nanomedicine Research Unit, IRC
Subbasha Institute of Science & Technology
OMR, Chennai, Tamilnadu 600093
India

Dear Karthikeyan Subbasha Nader Chelladurai,

Congratulations on your appointment to Purdue University. Attached you will find your
SEVIS-generated Form I-20 to use in obtaining a J-1 visa at a US Embassy or Consulate.

You will now need to apply for a visa, arrange health insurance, enter the US and
report to your department ISS liaison, Karen Walker, within 30 days of the start
date from which to delay your start date as necessary are below.

Please review the US Dept of State's (USDOS) Welcome Brochure for this program:
<http://www.state.gov/jep-portal/visas/2004/03/Brochure-The-Exchange-Visitor-Program>

To apply for the visa, do the following (Canadian citizens must enter the US without
applying for a visa - they must show proof of SEVIS fee payment upon entry)

1. Pay the SEVIS fee by one of two methods:

a) Pay online at www.FAfee.com using a credit card.

- Purdue's Exchange Visitor Program Number is P-2-000000.

- Print out the electronic SEVIS fee receipt immediately as proof of payment.
This receipt will be required by the US consulate to apply for your J-1 visa.

- J-2 dependents who will apply for a J-2 visa do not need to pay the fee,
however, they should bring a copy of their sponsor's SEVIS fee receipt.

- For more info, go to <http://www.ice.gov/sevis/faq.htm>.

b) Pay using Western Union Quick Pay: follow instructions at

<http://www.ice.gov/sevis/faq/faq.htm#instructions>

2. Apply at a US embassy or consulate for J-1 visa(s) according to their instructions. Go to
this site to locate a specific embassy or consulate's website: <http://www.embassy.state.gov/>

All J-1 exchange visitors and their dependents are required by the federal
regulations to maintain health insurance while in the US in J status. Please review
the type of health insurance as described in the USDOS Welcome Brochure (the address
listed above). If you are to be paid by Purdue University, you should check with your
Department to verify Purdue's off insurance will cover you. You will be required to show
proof of insurance upon reporting to Purdue. It is easier to purchase this
insurance before you enter the US as if you wait you will not be able to purchase this insurance
from Purdue and if you wait show proof of insurance before Purdue grants you campus
internet access. You may purchase insurance from a private agency in your home country or
from an US based insurance company that issues insurance for visitors to the US. A few are
listed here.

- Seven Corners, Inc.:

<http://www.purchase.sevencorners.com/policygroup/HW75/DEN/HGT/TCN/>

- Titan Financial LLC: <http://www.titanfinancial.com/exchange>

- Insurebuy Inc.: <http://www.insurebuy.com/j-1-visa-health-insurance/>



विज्ञान और इंजीनियरी अनुसंधान बोर्ड

(विज्ञान और प्रौद्योगिकी विभाग, भारत सरकार का एक सांविधिक निकाय)

SCIENCE & ENGINEERING RESEARCH BOARD

(A Statutory body of Department of Science and Technology, Govt. of India)



Dr. Praveenkumar S

Scientist F

Phone: (011) 2696 3695 / 2659 0353

praveen@nic.in, ovdf@serb.gov.in

Award No. SB/S9/Z-03/2017-XIV (2020-21)

04.10.2021

Dear Mr. Karthikeyan Subbiaha Nadar Chelladurai,

Congratulations on your selection for the *SERB-PURDUE University Overseas Visiting Doctoral Fellowship* for the year 2021 jointly supported by the Science and Engineering Research Board (SERB), a statutory body of the Department of Science and Technology, Government of India and Purdue University, West Lafayette, USA. The fellowship has been approved for a duration of **twelve months** with **Dr. Jennifer L. Freeman at School of Health Sciences, Purdue University, West Lafayette, USA.**

SERB-Purdue University Overseas Visiting Doctoral Fellowship includes:

- ❖ Monthly Fellowship of USD 2000 per month.
- ❖ Return Airfare in Air India by economy class and shortest route from your place of work in India to the place of the overseas host institute and back.
- ❖ Preparatory Allowance/Contingency grant up to Rs. 60,000/- to cover visa fee, airport transfer charges, medical insurance etc.
- ❖ Cost related to issuance of the DS-2019 visa form and incidental administrative fees.
- ❖ Laboratory consumables and supplies.
- ❖ Workspace in the appropriate department at Purdue.
- ❖ Application fee is waived off for visiting research student under the scheme.
- ❖ One visit, each by the Indian supervisor to Purdue University and overseas faculty to the host Indian Institution of the student during the tenure of his doctoral studies is also admissible under the Scheme subject to the terms and conditions.

Please note that the Award is subject to providing your acceptance to the terms and conditions laid by SERB as detailed in the Annexure-I (attached) and satisfying the eligibility conditions as specified in the call for applications.

You are requested to intimate your acceptance latest by 20th October 2021.

Kindly quote the above referred Award Number in all your future correspondence with us.

Best wishes for your research endeavor and we expect the fellowship will give high return to our country.

Yours sincerely,



(Dr. Praveenkumar S)

Mr. Karthikeyan Subbiaha Nadar Chelladurai
Sathyabama Institute of Science and Technology

Copy to

Dr. S. Jackson Durairaj
Sathyabama Institute of Science and Technology

Ms. Heidi Arola
Director, Global Partnerships
Director, Purdue-India Partnership
Purdue University

Please note that the Award is subject to providing your acceptance to the terms and conditions laid by SERB as detailed in the Annexure-I (attached) and satisfying the eligibility conditions as specified in the call for applications.

You are requested to intimate your acceptance latest by 20th October 2021.

Kindly quote the above referred Award Number in all your future correspondence with us.

Department of Chemical & Process Engineering

Faculty of Engineering and Physical Sciences

University of Surrey

Guildford GU2 7XH

United Kingdom

Dr Qiong Cai

Reader in Chemical Engineering

Departmental Lead for the Sustainable Energy and Materials theme

Tel: +44 (0)1483 686561

Email: q.cai@surrey.ac.uk

Webpage: <https://www.surrey.ac.uk/people/qiong-cai>

19 July 2022

Research Statement for Dr Ajith Kumar Research Fellow at the University of Surrey

To whom it may concern

Solid oxide steam electrolysis (SOSE) is a promising technology for green hydrogen production with high efficiency, to play an important role in meeting the net zero targets. This project will develop tubular SOSE stacks by using thermally sprayed catalyst coatings to enhance stability and performance. The Research Fellow will support the development and manufacturing of the tubular SOSE stack led by our project partner at Robert Gordon University, in collaboration with the National Nuclear Laboratory, and the Science and Technology Facilities Council.

Dr Ajith Kumar completed his PhD in 2021 from Sathyabama Institute of Science and Technology (Chennai, India) with his PhD thesis entitled: *Investigation on Microstructural and Electrical Properties of Ceria based Electrolytes and Electrodes for Intermediate Temperature Solid Oxide Fuel Cells*. He has been working as a Scientific Assistant at Sathyabama Institute of Science and Technology since June 2021. Dr Ajith Kumar has abundant experience in synthesizing and characterising ceramic nanomaterials, thin film coating, fabrication and electrochemical measurement of solid oxide fuel cells, with 15 published papers in reputable journals. His rich experience in solid oxide fuel cells (which share similar materials but operate at the reverse mode of SOSE) will be extremely helpful and perfectly meet the requirement for this project.

Dr Ajith Kumar will join my group at the department of Chemical and Process Engineering, University of Surrey, to develop on-chip technology and in-situ characterizations on metal-CO₂ batteries since 12 September 2022. Detailed tasks include: (1) Synthesise, characterise, and testing various ceramic-based nanocomposites for fabrication of solid oxide electrolysis cells; (2) Cell fabrication through the application of advanced thin layer coating routes (like thermal spray coating, screen printing, spin coating, etc.) for the fabrication and characterisation of the electrolysis cell individual layers; (3) electrochemical performance analysis, impedance measurements, and optimisation of the fabricated cell for efficient hydrogen production by high-temperature steam electrolysis; and (4) Assist in publishing high-quality journal papers and/or intellectual property to maximise the impact of the research group/project and contributing to the supervision of students in the research group (postgraduates and undergraduates).

I can confirm that Dr Ajith Kumar will be participating in research at PhD Level or above in subject areas of Physical Sciences and Engineering (CAH-07-02-01 – Chemistry, CAH-07-03-03 - Materials Science, CAH 10-01-09 Chemical process and energy engineering). All the research will be conducted under my supervision following the roles of the University of Surrey and EPSRC.

Yours sincerely,





Alexander Dubček university of Trenčín in Trenčín
Študentská 2, 911 50 Trenčín

Employment contract
Number 12/2022

Employer: Alexander Dubček University of Trenčín in Trenčín,
Represented by prof. Dušan Galusek Prof., DSc, director of FunGlasse Centre
(Hereinafter referred to as the "employer")

and

Employee: Kamalan Kirubaharan AMIRTHARAJ MOSAS, MSc., PhD.
Date of birth: 13. 7. 1984
Permanent address: 56 Koola Street, Udangudi, Tamil Nadu, 628203 India
(Hereinafter referred to as the "Employee")

in accordance with § 42 of Act no. 311/2001 Coll. Of the Labor Code, § 3 of Act no. 552/2003 Coll. on the execution of work in the public interest and in accordance with the provisions of Act no. 131/2002 Coll. as amended by later amendments they sign this.

employment contract:

1. The employer employs the employee as of **1st February 2022**
2. The employment relationship is signed **for the period of 31st January 2024**
3. The employee's working time is **37,5 hours a week**.
4. The agreed type of work is: the employee has been working as **researcher** in the project at "**Centre for functional and surface-functionalized glasses**" (CEGLASS) No. 313011R453 in compliance with project Horizont 2020, call number H2020-WIDESPREAD-01-2016-2017-TeamingPhase2.
The employee will perform work on work position „**0.H1.P9 researcher 9**“ during the project.
The type of work is described in more detail in the TnUAD Organizational order and in the description of employee's work activities.
5. The place of work is **Trenčín, Alexander Dubček University of Trenčín in Trenčín**
6. The Contracting Parties have agreed, in accordance with Section 57, that the employer may require for the employee to make business trips for the period as necessary, which the employee agrees with
7. Agreed probation period is: **3 months**
8. The employer shall assign a salary to the employee in accordance with the provisions of Act No. 553/2003 Col. on the remuneration of employee in public service work. The salary will be notified in the salary notice.
9. The employee is entitled to vacation days as specified in Section 103 of the Labor Code and the collective agreement of the employer.

10. Obligations of the employee:

- (A) work conscientiously and duly in accordance with their strengths, knowledge and abilities, comply with the orders of superiors issued in accordance with the law and adhere to the principles of cooperation with other staff,
- (B) be at the workplace at the beginning of working hours, use the working time for work and leave the workplace until the end of working time,
- (C) use the means of production to carry out the given tasks
- (D) to perform tasks in high quality, economically efficiently and in timely manner,
- (E) comply with the laws and regulations applicable to performed work,
- (F) to properly manage entrusted assets by the employer and to protect the employer's property against damage, destruction, and abuse and not to act contrary to the legitimate interests of the employer,
- (G) to maintain confidentiality about facts learned during performance of the job and which, in the interests of the employer, cannot be disclosed to other persons,
- (H) to observe the work discipline, to observe the basic obligations arising from the provisions of Act no. 311/2001 Coll. of Labor Code, to comply with the general laws and regulations of the employer,
- (I) upon termination of employment, return all documents belonging to or having a connection with the activities of the employer and which are directly or indirectly controlled by the employer. On the day of termination of employment, the employee is obliged to hand over to the employer all the entrusted tools and the employer's assets.

11. Employer's Responsibilities:

- (A) to assign the employee's work under a contract of employment, to pay for the work done, to create conditions for the performance of his / her duties and to comply with the general laws and regulations of the employer,
- (B) the contracting parties agree that the salary will be paid to the employee monthly, the payment term is specified in the collective agreement of the employer,
The employer and the employee agreed that the employer would transfer the wage to an employee's account at a bank or branch office of a foreign bank specified by the employee.

12. Wage deductions:

In accordance with § 131 par. 3 of the Labor Code, the employer shall deduct from the employee's wage corresponding amount for provided meals. In case the employee damages, loses or does not return the contactless card used for withdrawing meals, the employer is entitled to make a wage deduction in the amount of 6 EUR upon termination of employment relationship. The deduction made by the employer would be processed in the wage for the corresponding month. In case of termination of the employment relationship, the employee recognizes the debt and agrees with the wage deduction of the due amount. If the amount of the unpaid amount exceeds the wage, the employee pays the debt in cash to the TnUAD cashier.

13. Final provisions:

- (A) the rights and obligations of the employer and the employee arising from this employment relationship are governed by Act No. 311/2001 Coll. Labor Code, Law no. 552/2003 Coll. on the execution of work in the public interest, Act no. 553/2003 Coll. on remuneration of certain employees in the execution of work in the public interest, Act no. 131/2002 Coll. on universities and internal regulations of TnUAD. At the same time the employee confirms in writing that he has been properly informed about legal and other work related provisions governing his work and he will respect them.

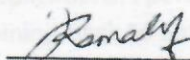
(B) the notice period in case of termination of employment is defined under § 62 of the Labor Code. If during the notice period the employee does not remain in employment relationship and does not perform assigned work of agreed kind and per instructions of the employer, he commits to compensate the employer in the amount of monthly salary multiplied by the length of the notice period (in months).

(C) the employee agrees for the employer to keep his personal data in the personal file as well as in the human resources information system. Personal data of the employee will be processed solely for the purpose of settling employee's employment, wage claims, tax obligations, health and social insurance, work and career growth,

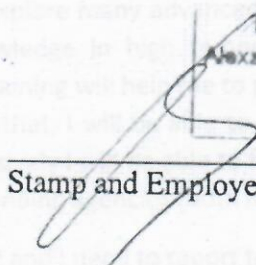
(D) the agreed content of this employment contract may be altered only upon agreement of both Contracting Parties, in the form of a written numbered appendix signed by both Contracting Parties.

This employment contract is produced in two copies, one for the employee, the other for the employer. The contracting parties have read and understood the employment contract and underlying rights and obligations, while expressing their willingness to sign this contract freely and seriously confirming that the contract was not signed under pressure, or under unfavourable conditions. That is confirmed by personal signatures as a sign of mutual consent.

In Trenčín, on 28th January 2022



Signature of Employee



Trenčianska univerzita
Alexandra Dubčeka v Trenčíne
Študentská 2
911 50 Trenčín

Stamp and Employer Signature



Chintan Kikani, Ph.D
University of Kentucky
Department of Biology
201 Thomas Hunt Morgan Building
Lexington, KY 40506-0225
P: 859-257-1717

April 2022

R.P. Rajesh
Padappai, Chennai, 601301

Dear Rajesh,

On behalf of the Department of Biology at the University of Kentucky, I am pleased to offer you an appointment under the State Department J-1 title of Research Scholar. You will be working at the University of Kentucky in the capacity of a Post-doctoral Scholar beginning August 15th 2022, to February 15th 2024 with Dr. Chintan Kikani and other faculty members. Your position will be funded at an initial annual rate of \$50,499 to be paid in accordance with the payroll schedules of the University of Kentucky. There is a possibility of an extension based on available funding, performance, and visa approval.

Your responsibilities as a postdoctoral scholar will include 1. Performing supervised and independent research activities, 2. Developing an independent research program, 3. Mentoring and training graduate and undergraduate students.

As a postdoctoral scholar, your appointment status is that of a temporary staff employee and a postdoctoral student. You are entitled to the same health insurance and life insurance benefits as regular full-time faculty and staff, however, you are not eligible for participation in the UK retirement plan. More information on health benefits may be found at <http://www.uky.edu/HR/benefits/>. Additionally, you are entitled to three weeks of paid vacation, prorated to the employment length, that should be taken at the mutual concurrence of you and your faculty advisor. You are entitled to temporary disability sick leave in accordance with staff HR policy and procedure number 82.0 (<http://www.uky.edu/HR/policies/hrpp082.html>). You will also be eligible for holiday leave with pay in accordance with staff HR policy and procedure number 83.0 (<http://www.uky.edu/HR/policies/hrpp083.html>) and the President's Official Holiday Announcement (twelve days per year). A complete list of the benefits for postdoctoral scholars may be found in Administrative Regulations 5:1 (<http://www.uky.edu/Regs/files/ar/ar5-1.pdf>).

As a postdoctoral scholar, you will be subject to all applicable University policies, including the policies and procedures governing Research and Intellectual Property, Administrative Regulations Chapter 7 (<http://www.uky.edu/regs/ar.htm>).

The University of Kentucky requires all J-1 scholars, students and their dependents to have health insurance that meets or exceeds the university's minimum health insurance criteria. The Office of International Student and Scholar Services (ISSS) will provide you with information about this insurance requirement in your welcome materials. Please be aware that many health insurance companies in the U.S. or abroad do not meet the UK requirements. We recommend that you review the UK minimum requirements and send them to your current health insurance provider before deciding to purchase any health insurance. If you discover that your coverage does not meet the minimum standards or you wish to purchase the UK health insurance coverage you may do so upon arrival to the U.S. A temporary social security number will be provided for this purpose. Premium fees are found at this location: <http://international.uky.edu/ISSS/IFS/J1/HealthInsurance>.

As you may be aware from the hiring process, this offer of employment is contingent upon your successful completion of all pre-employment requirements. This includes a COVID-19 vaccination OR a religious/medical exemption. All requirements must be completed prior to your first day of employment. Failure to complete any of these requirements can result in your employment offer being withdrawn.

seeblue.

An Equal Opportunity University



Chintan Kikani, Ph.D
University of Kentucky
Department of Biology
201 Thomas Hunt Morgan Building
Lexington, KY 40506-0225
P: 859-257-1717

The Immigration Reform and Control Act of 1986 requires that all employees be eligible for employment in the United States. As a result, this offer is contingent upon your ability to present documents to the Lexington Campus Employment Office that verify both your identity and employment authorization. These documents will enable you to secure an I-9 certification through the Lexington Campus Employment Office. Enclosed you will find a list of documentation that is acceptable for I-9 certification (<http://www.uky.edu/hr/employment/i-9-form-documentation-requirements>).

If you accept this offer, you will need to send us either a copy of your diploma or a statement from the registrar or University official where you received your Ph.D. that you have received your doctoral degree and completed all degree requirements in order for your appointment to be processed. The University of Kentucky does not accept faxed copies. Additionally, we will need a copy of your passport, transcripts for your PhD, and updated CV that includes the date your Ph.D. was awarded. Please send to Stacey Wilks via email at stacey.wilks@uky.edu.

This offer will remain in effect until July 1st and is contingent on your ability to obtain a visa for entry to the United States. We will request that the International Student and Scholar Services issue a form DS2019 for your J-1 visa application. If you have any questions on any aspect of the offer, please feel free to call or write. Please sign and date in the spaces indicated below and return to me one copy of this offer letter no later than the aforementioned deadline. I believe that you will enjoy the professional interactions as well as the living environment of Lexington, Kentucky. I look forward to hearing from you.

Sincerely,

Chintan K. Kikani,
Assistant Professor

Name
Chair

I accept this offer at the University of Kentucky on the effective date stated and I understand the conditions of my appointment.

Name

Date

Christian Brady
Interim Dean, College of Arts & Sciences

see blue.

An Equal Opportunity University



JAPAN SOCIETY FOR THE PROMOTION OF SCIENCE

日本学術振興会

(Award Letter)

JSPS/OF 340
December 17, 2021
ID No. P22081

Dear Dr. Maharshi Bhaswant CHEETHIRALA:

RE: FY2022 JSPS Postdoctoral Fellowship for Research in Japan (Standard)

I am pleased to inform you that the Japan Society for the Promotion of Science (JSPS) has decided to approve the application of Professor Teruo MIYAZAWA, Tohoku University, and to award you a fellowship under the "FY2022 JSPS Postdoctoral Fellowship for Research in Japan (Standard)" to conduct research in Japan under the leadership of your host researcher for a period of (24) consecutive months. Regarding the terms of fellowship, please see the attached "Certificate of Financial Support."

For this Fellowship award to be valid, you must start your fellowship in Japan within the period of April 1, 2022 through September 30, 2022.

Please note that this award is valid only if you obtain your Ph.D. degree before your Fellowship commences. Following the guidance in the enclosed booklet "JSPS Program Guidelines", please send us a copy of your diploma or an original of doctorate certificate by the mentioned deadline. Otherwise, your Fellowship will become invalid.

After reading the "Guidelines", if you agree to all of the conditions stipulated therein and decide to accept the Fellowship, please sign the "Notice of Acceptance and Pledge" and send it to JSPS via your host researcher.

In future correspondence with JSPS, please use your above-indicated ID number.

Sincerely yours,

Dr. SATOMI Susumu
President
Japan Society for the Promotion of Science

Enclosures:

1. Certificate of Financial Support
2. Program Guidelines (FY2022)
3. Air Ticket Application Information
4. A Guide to Insurance Policy for JSPS fellows
5. LIFE in JAPAN
6. Science Dialogue
7. JSPS Researchers Network

cc: Teruo MIYAZAWA, Tohoku University

Aufnahmevereinbarung

Hosting agreement

(Vertrag zur Erteilung der Aufenthaltserlaubnis nach § 18d Aufenthaltsgesetz –

Contract for issuance of a residence permit according to Section 18d of the German Residence Act)

Die vom Bundesamt für Migration und Flüchtlinge anerkannte Forschungseinrichtung – nachfolgend Forschungseinrichtung genannt – schließt mit dem/der unten genannten Forscher/in folgende Aufnahmevereinbarung als Grundlage zur Erteilung des Aufenthaltstitels zum Zweck der Forschung ab: The research organisation approved by the Federal Office for Migration and Refugees hereafter referred to as „research organisation“, concludes the following hosting agreement as basis for issuance of a residence title for the purpose of academic research:		
Vollständige Bezeichnung der Forschungseinrichtung Please list the complete legal name of the research organisation Forschungszentrum Jülich GmbH		
Sitz der Forschungseinrichtung Location of research organisation's main office		
Straße/Hausnr. Street name/no. Leo-Brandt-Str. o. Nr.		
Postleitzahl/Ort Postal code/City 52428 Jülich		
Telefon Telephone 02461/61-85557	Fax 02461/61-2060	E-Mail s.abschlag@fz-juelich.de
Vollständige Bezeichnung der Forschungsstätte, in welcher der Forscher die Forschungstätigkeit durchführen soll (falls abweichend vom Sitz der Forschungseinrichtung) Please list the complete legal name of the research organisation's branch (only if necessary): Forschungszentrum Jülich GmbH am MLZ in Garching		
Straße/Hausnr. Street name/no. Lichtenbergstr. 1		
Postleitzahl/Ort Postal code/City 85747 Garching		
Telefon Telephone 089-158860709	Fax	E-Mail
Forscher/in Researcher		
Herrn/Frau Mr./Ms. Akademischer Grad, Titel Academic degree, title Nachname, Vorname Last name, first name Joseph Boniface, Brijitta		
Wohnanschrift (Straße, Hausnr., Postleitzahl, Ort, Land) Address (Street name/no., Postal code, City, Country) 47, 52nd Street, DAE Township, Kalpakkam, Kanchipuram-603102, Tamil Nadu, Indien		
Geburtsdatum Date of birth 03.03.1983	Geburtsort Place of birth Athicode	Staatsangehörigkeit Nationality indisch
Die Forschungseinrichtung verpflichtet sich, den/die Forscher/in zur Durchführung von Forschungstätigkeiten aufzunehmen. The research organisation is hereby obliged to admit the researcher for the purposes of research.		
Umfang der Tätigkeit des Forschers Details of the researcher's activity Brijitta Joseph Boniface wird bei der Erforschung künftiger Quantentechnologien tätig sein. Das Auftreten von durch Unordnung verursachten magnetischen Zuständen in frustrierten Magneten ist einer der wichtigsten und aktuellsten Aspekte des Magnetismus. Es ist aber noch immer nicht klar, wie sich die Unordnung auf die Grundzustände auswirkt. Wir schlagen vor, den Einfluss von Unordnung auf Quantenskalen zu untersuchen und verschiedene Möglichkeiten zur Abstimmung von Quantengrundzuständen durch korrelierte Unordnung in Spin-Eis-Pyrochloren und verwandten Verbindungen gründlich zu erforschen. Dies kann durch einen neuartigen Ansatz erreicht werden, der die systematische Festkörpersynthese von Proben mit kontrollierter Unordnung mit einer Reihe fortschrittlicher Neutronenstreuetechniken und theoretischer Modellierung kombiniert. Die vorgeschlagenen Forschungsarbeiten könnten einen interessanten Weg für die potenzielle Realisierung von Quantenspinflüssigkeiten eröffnen, die eine ideale Quantenmaterialplattform für die Erforschung künftiger Quantentechnologien sein können. Die Anwesenheit des Forschers ist zwingend erforderlich und aus wirtschaftlicher Sicht notwendig. Die Forschungstätigkeit kann nicht verschoben oder im Ausland verrichtet werden.		

Die/der Forscher/in verpflichtet sich, Forschungstätigkeiten durchzuführen. Wird ihr / ihm eine Aufenthaltserlaubnis gemäß § 18d des Aufenthaltsgesetzes erteilt, schließt sich zusätzlich nachfolgendes Rechtsverhältnis an: The researcher is obliged to implement research work. A residence permit pursuant to Section 18d of the German Residence Act will be issued according to the subsequent legal relationship:		
☒ Arbeitsverhältnis / Employment contract Monatliches Bruttoentgelt Monthly gross pay € 4.757,00	☐ Stipendiatenverhältnis Scholarship Monatliches Stipendiumsentsgelt Monthly award €	☐ sonstiges Rechtsverhältnis Other legal relationship Monatlich zur Verfügung stehende Eigenfinanzierung Monthly income available through self-financing €
☐ Zusätzlich vorhandene Mittel zur Sicherung des Lebensunterhaltes: € (bitte Nachweise beifügen) Means of subsistence are secured by additional monthly income in amount of: €		
Diese Aufnahmevereinbarung gilt für die Dauer des Forschungsvorhabens This hosting agreement shall remain in force for the duration of the research project vom from 01.10.2022 bis to 30.09.2024		
Falls die/der Forscher/in einen Forschungsaufenthalt in weiteren EU-Mitgliedsländern beabsichtigt, bitte hier – soweit bereits bekannt – den geplanten Arbeitsort und Arbeitszeitraum eintragen: If the researcher intends to stay in other EU member states please indicate here – if already known – workplace and research period: Dienstort Garching		
Hinweis / Notice		
Zuständig für die Erteilung des Visums ist die jeweilige deutsche Auslandsvertretung der Bundesrepublik Deutschland, in deren Amtsbezirk der Forscher seinen gewöhnlichen Aufenthalt bzw. Wohnsitz hat. Bei der Beantragung des Visums ist eine Reisekrankenversicherung nachzuweisen. Für die Erteilung der Aufenthaltserlaubnis im Inland ist die Ausländerbehörde des Ortes, an dem der Ausländer in Deutschland seinen Wohnsitz hat, zuständig. Hier ist der Nachweis einer Krankenversicherung erforderlich. Outside Germany, the authority responsible for issuing visas is the diplomatic mission abroad of the Federal Republic of Germany in whose official district the researcher habitually resides. Proof of travel health insurance is required by the Aliens Authority when applying for a visa. Within Germany, the authority responsible for issuing residence permits is the local Foreigners Registration Authority ("Ausländerbehörde") of the proposed area of residence. Proof of health insurance is required by the Foreigners Registration Authority. Eine anerkannte Forschungseinrichtung kann eine Aufnahmevereinbarung nur wirksam abschließen, wenn an approved research organisation can only conclude a valid hosting agreement if 1. feststeht, dass das Forschungsvorhaben durchgeführt wird, insbesondere, dass über seine Durchführung von der Forschungseinrichtung nach Prüfung des Zwecks, der Dauer und der Finanzierung abschließend entschieden worden ist, it has been determined that the research project is to be implemented, after its purpose, duration and financing have been subject to final approval 2. der Ausländer, der die Forschungstätigkeit durchführen soll, dafür geeignet und befähigt ist, über den in der Regel hierfür notwendigen Hochschulabschluss verfügt, der Zugang zu Doktoratsprogrammen ermöglicht, und the researcher is suitable for and capable of implementing the research work, and has the required academic qualification granting access to graduate programs and 3. der Lebensunterhalt des Ausländers gesichert ist. the researcher's means of subsistence are guaranteed. Diese Aufnahmevereinbarung wird unwirksam, wenn dem/der Forscher/in durch die zuständige deutsche Behörde keine Aufenthaltserlaubnis nach § 18d des Aufenthaltsgesetzes erteilt und er/sie damit nicht zu einem Forschungsaufenthalt zugelassen wird. This hosting agreement is not valid if the researcher is not granted a researcher's residence permit in accordance to section 18d of the German Residence Act.		
Ort, Datum Place, Date Jülich, 12.07.2022	Unterschrift Vertreter der Forschungseinrichtung Signature of authorised signatory on behalf of the research organisation FORSCHUNGSZENTRUM JÜLICH GMBH 52425 Jülich Erich-Pöckelschmidt-Str. 52428 Jülich	
	Unterschrift des Forschers/der Forscherin Signature of researcher	



Think Ahead, Act for Humanity

TOKAI UNIVERSITY

4-1-1 Kitakaname, Hiratsuka, Kanagawa 259-1292 JAPAN

Tel: +81-463-58-1211 URL: <http://www.u-tokai.ac.jp/english> Email: tokai.global@tsc.u-tokai.ac.jp

August 25, 2022

Letter of Acceptance

To Mr. VIJAYA KUMAR BALACHANDAR,

We hereby certify that we accept you as a Visiting Researcher at Tokai University with the following condition.

Period: October 31, 2022 – January 31, 2023
Host Department: Micro Nano Technology Center
Host Professor: Prof. Mr. Rio Kita
Research Topic: Effect of cross linking on the dynamics of PNIPAM microgel investigated by broadband dielectric spectroscopy
Status: Visiting Researcher

Kiyoshi YAMADA

Chancellor

This certificate is not transferable.



84

Ref: CRS/2021-22/04/633

Date: 30-03-2022

To,
Dr. MURUGADOSS GOVINDHASAMY
Sathyabama Institute of Science and Technology

Subject: CRS Project Proposal at UGC-DAE CSR.

Dear Dr. MURUGADOSS GOVINDHASAMY,

Thank you for submitting CRS project proposal at UGC-DAE CSR. Your proposal was evaluated by the User Committee and it has been approved as:

Contingency	₹15,000/-
Consumables	₹30,000/-

Your Principal Collaborator from UGC-DAE CSR in this project is: **Dr. Sujay Chakravarty.**

This project has been approved as per the guidelines/addendum available at our website.

The details of guidelines, addendum and remittance information are available at our website(<https://csr.res.in/>) and User portal(https://csruserportal.com/Crs_information).

Dr. Vasant G. Sathe
Centre-Director, Indore Centre

Reg. SERB TARE funding

1 message

Gopika G <gopikag1987@gmail.com>
To: vcoffice@sathyabama.ac.in

Wed, Oct 19, 2022 at 11:35 AM

Hello Sir,

Please find below the details of the SERB TARE funding which I got from the SERB website, as per required.

Eligibility

Nature and Duration of Support

Not exceeding three years covering areas under Life Sciences, Physical Sciences, Chemical Sciences, Engineering Sciences, Earth & Atmospheric Sciences & Mathematical Sciences, including interdisciplinary areas

Research fellowship of Rs. 60,000/- per year (in addition to the researcher's own salary) will be provided subject to completion of minimum 90 days research work per year in the host institution. Research grant of Rs. 5 lakhs per annum (50% each to host and parent institution) and overheads (as per SERB norms) will be provided.

Selection & Mode of Application

The approval letter obtained from SERB as well is attached below, please check.

Science and Engineering Research Board (Statutory Body Established Through an Act of Parliament : SERB Act 2008) Department of Science and Technology, Government of India

SCIENCE & ENGINEERING RESEARCH BOARD (SERB)

(Statutory Body Established Through an Act of Parliament : SERB Act 2008)

Science and Engineering Research Board
3rd & 4th Floor, Block II
Technology Bhavan, New Mehrauli Road
New Delhi - 110016

File Number: TAR/2022/000258

Dated: 06-Oct-2022

Subject: Project titled "CsPbBr₃ perovskite/ transition metal di-chalcogenides (TMDCs) based composite solar cell for enhanced power conversion efficiency"

Dear Dr. Gopika G,

We are happy to inform you that your application cited above has been approved by the Science and Engineering Research Board for funding under **Teachers Associateship for Research Excellence (TARE)**. The following are the approved items for a period of three years.

Research Grant ? As per SERB-TARE norms

Fellowship ? As per SERB-TARE norms

Overhead Charges ? As per SERB-TARE norms

1. This approval letter is valid subject to the fulfilment of all the eligibility criteria for the TARE and submission of required documents.
2. You are requested to submit the joining report in the host institute and submit relevant documents within one month from the date of receipt of this letter. Projects requires ethical / biosafety / stem cell / wildlife clearances etc. candidate will be allowed to join the host institute only after acquiring such clearances.
3. The grant will be effective from the date of joining in the host institution.
4. Follow the norms of host and parent institutions while implementing the project. Please visit our website www.serbonline.in for the terms & conditions of the grant.

Kindly quote the reference number in all future correspondence. The reference no. **TAR/2022/000258** should be mentioned in all research outputs (publications/patent etc.) arising from the TARE grant.

Kindly follow the below steps only then you will be able to acknowledge the approval letter:

1. Go to www.serbonline.in through your credentials
2. Go to Menu --> Proposal submission --> View submitted proposals

A certificate stating that any visit abroad for a period more than eight weeks would be undertaken after due permission from SERB, may also be submitted.

Kindly upload RTGS details of the parent as well as host institute to facilitate transfer of the fund as per the template

Yours sincerely,

(Dr. Arvind Chaudhary)

Scientist D

Dr. Gopika G

Center For Nanoscience And Nanotechnology

Sathyabama Institute Of Science And Technology , Jeppiaar Nagar, Rajiv Gandhi Salai, Chennai, Chennai, Tamil Nadu-600119

If any further information is required please contact me.

Thanks and regards,
Gopika G, PhD,
Scientist C,
Center for Nanoscience and Nanotechnology,
International Research Center,
Sathyabama Institute of Science and Technology,
Chennai, T.N

Ranjita Biotech <ranjita.biotech@gmail.com>



SERB-Notification

SERB_Administrator@serbonline.in <SERB_Administrator@serbonline.in>
To: serbinfo1@gmail.com

Thu, Dec 2, 2021 at 3:39 PM



Science and Engineering Research Board
(Statutory Body Established Through an Act of Parliament : SERB Act 2008)
Department of Science and Technology, Government of India

SCIENCE & ENGINEERING RESEARCH BOARD (SERB)

(Statutory Body Established Through an Act of Parliament : SERB Act 2008)

Science and Engineering Research Board
3rd & 4th Floor, Block II
Technology Bhavan, New Mehrauli Road
New Delhi - 110016

File Number: TAR/2021/000137

Dated: 02-Dec-2021

Subject: Project titled "Biomimetic Nanotheranostics: A Novel Weapon Towards Chronic Myeloid Leukemia Management."

Dear Dr. Ranjita Misra,

We are happy to inform you that your application cited above has been approved by the Science and Engineering Research Board for funding under **Teachers Associateship for Research Excellence (TARE)**. The following are the approved items for a period of three years.

Research Grant ? As per SERB-TARE norms

Fellowship ? As per SERB-TARE norms

Overhead Charges ? As per SERB-TARE norms

1. This approval letter is valid subject to the fulfilment of all the eligibility criteria for the TARE and submission of required documents.
2. You are requested to submit the joining report in the host institute and submit relevant documents within one month from the date of receipt of this letter. Projects requires ethical / biosafety / stem cell / wildlife clearances etc. candidate will be allowed to join the host institute only after acquiring such clearances.
3. The grant will be effective from the date of joining in the host institution.
4. Follow the norms of host and parent institutions while implementing the project. Please visit our website www.serbonline.in for the terms & conditions of the grant.

Kindly quote the reference number in all future correspondence. The reference no. **TAR/2021/000137** should be mentioned in all research outputs (publications/patent etc.) arising from the TARE grant.

Kindly follow the below steps only then you will be able to acknowledge the approval letter:

1. Go to www.serbonline.in through your credentials
2. Go to Menu --> Proposal submission --> View submitted proposals

2/7/21, 4:22 PM

A certificate stating that any visit abroad for a period more than eight weeks would be undertaken after due permission from SERB, may also be submitted.

Kindly upload RTGS details of the parent as well as host institute to facilitate transfer of the fund as per the template

Yours sincerely,

(Dr. T Thangaradjou)

Scientist F

Dr. Ranjita Misra

Centre For Molecular And Nanomedical Sciences

Sathyabama Institute Of Science And Technology , Sathyabama University, Jeppiar Nagar, Rajiv Gandhi Road, Chennai, Chennai, Tamil Nadu-600119

***** LEGAL DISCLAIMER *****

Please do not reply to this mail !!

[SERB is now on Social-Media. Kindly follow us on Twitter: @serbonline <https://www.twitter.com/serbonline>]

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Erasmus+

Higher Education
Mobility Agreement form
Participant's name: Sathyabama Institute of Science
and Technology, Chennai, India

Mobility Agreement Staff Mobility For Teaching¹

Planned period of the teaching activity: from [25/07/2022] till [29/07/2022]

Duration (days) – excluding travel days: 5 days

The teaching staff member

Last name (s)	DHARUMARAJ	First name (s)	VELUMONI
Seniority ²	Intermediate	Nationality ³	Indian
Gender (Male/Female/Undefined)	Female	Academic year	2021/2022
E-mail	velumoni.soms@sathyabama.ac.in		

The Sending Institution/Enterprise⁴

Name	Sathyabama Institute of Science and Technology		
Erasmus code ⁵ (if applicable)	-	Faculty/ Department	School of Management Studies/ Department of Business Administration
Address	Rajiv Gandhi Road Jeppiaar Nagar, Chennai 600 119	Country/ Country code ⁶	India
Contact person name and position	Dr. A. Chitra Devi Dr. Preethi Sheshadri Erasmus Coordinators	Contact person e-mail / phone	internationalrelations@sathyabama.ac.in 91 44 24502736
		Size of enterprise (if applicable)	☐ < 250 employees ☒ > 250 employees

The Receiving Institution

Name	WSZECHNICA POLSKA UNIVERSITY in Warsaw	Faculty/ Department	Finance and Accounting
Erasmus code (if applicable)	PLWARSZAW61		
Address	International Relations Office Palace of Culture and Science Defilad Sq 00-901 Warsaw	Country/ Country code	Poland PL
Contact person name and position	Katarzyna Gajewska, PhD Erasmus Coordinator	Contact person e-mail / phone	Katarzyna Gajewska, PhD Erasmus Coordinator e-mail: kgajewska@wszchnipolska.edu.pl Phone: + 48 22 656 61 67 Phone/fax: + 48 22 624 88 35

For guidelines, please look at the end notes on page 3.



Section to be completed BEFORE THE MOBILITY

I. PROPOSED MOBILITY PROGRAMME

Main subject field²: Business Administration / Management – Level 6

Level (select the main one): Short cycle (EQF level 5) ☐; Bachelor or equivalent first cycle (EQF level 6) ☒; Master or equivalent second cycle (EQF level 7) ☐; Doctoral or equivalent third cycle (EQF level 8) ☐

Number of students at the receiving institution benefiting from the teaching programme: 50 to 100

Number of teaching hours³: 10 hours

Language of instruction: English

Overall objectives of the mobility:

- To provide broader experience to faculty members by exposing them to different culture and work ethics.
- To provide opportunity for teaching in different environments and learning best practices on curriculum and pedagogy from others.
- To provide the opportunity to staff members to network with international counterparts.

Added value of the mobility (in the context of the modernisation and internationalisation strategies of the institutions involved):

Our university wishes to provide international exposure through subject expertise for the students, research directions for researcher and capability building for faculty. The best practices followed in our university in the teaching-learning mechanism can be adopted by the partnering university and vice-versa. This will definitely enhance their pedagogical skills and move their expertise level to the next higher level. Faculty members from our institution and the partnering institution will jointly undertake research activities in the emerging/thrust areas. The students get international exposure in their area of study. This makes them to obtain greater employment opportunities at international level.

The mobility program will improve global ranking for our institution and also the research strengths through joint research and joint international publications.

Content of the teaching programme:

Business Valuation

Learning Objectives:

- Acquire sufficient knowledge about the various valuation tools & techniques.
- To develop proficiency in Valuing assets and liabilities through a learning process that blends concepts with applications.
- Proficient in applying various valuation tools & techniques in a given situation/different contexts.

Day 1

BUSINESS VALUATION: BASIC CONCEPTS

The purpose and resources for valuing businesses; Internal reasons and external reasons for valuation; Standards (types) of firm value; Foundations of value: growth and value creation; Key methods and approaches to firm valuation.

Day 2**USING FINANCIAL STATEMENTS FOR VALUATION AND ANALYSIS**

Financial statements: types, elements, principles; Financial statement analysis; Comparison of Generally Accepted Accounting Principles and International Financial Reporting Standards.

Day 3**VALUATION APPROACHES AND METHODS**

Income approach. Valuing companies by cash flow discounting: main steps, models, and problems; Market approach. Valuing companies using multiples. The role of cost approach in business valuation.

Day 4**APPLICATION OF BUSINESS VALUATION - I**

Mergers & Acquisitions; De Mergers; Acquisitions/disposal of business/slump Sale; Liquidation; Internal & External Restructuring; Valuation of closely held Companies; Valuation of Investment Company;

Day 5**APPLICATION OF BUSINESS VALUATION - II**

Valuation of Startups; Valuation of Stressed Companies - Liquidation valuation; Valuation of IPOs and FPOs, Venture Capital; Valuation of Financial Institutions - Banks and Insurance Companies.

Learning Outcome:

After completion of the course, the student will be able to:

- Understand the key approaches to valuation and define the most commonly applied standards of value.
- Demonstrate knowledge of the commonly used business valuation approaches and methods.
- Understand the qualitative and quantitative considerations that are critical to a business valuation engagement.
- Apply specific features of valuation process for different purposes.
- Develop capabilities to offer advisory/consultancy services in the area of valuation.

Expected outcomes and impact (e.g. on the professional development of the teaching staff member and on the competences of students at both institutions):

- Establish contacts with the professors and students from foreign universities in order to make an experience exchange on learning and teaching methods.
- Contributes to the academic process on both sides and creates international learning experience for everyone involved in this fruitful endeavour.
- Acquiring knowledge or specific know-how from the experiences and good practices abroad, as well as practical skills relevant for the professional development.

II. COMMITMENT OF THE THREE PARTIES

By signing⁶ this document, the teaching staff member, the sending institution/enterprise and the receiving institution confirm that they approve the proposed mobility agreement.

The sending higher education institution supports the staff mobility as part of its modernisation and internationalisation strategy and will recognise it as a component in any evaluation or assessment of the teaching staff member.

The teaching staff member will share his/her experience, in particular its impact on his/her professional development and on the sending higher education institution, as a source of inspiration to others.

The teaching staff member and the beneficiary institution commit to the requirements set out in the grant agreement signed between them.

The teaching staff member and the receiving institution will communicate to the sending institution/enterprise any problems or changes regarding the proposed mobility programme or mobility period.



Erasmus+

Higher Education:
Mobility Agreement form
Participant's name: Sathyabama Institute of Science
and Technology, Chennai, India

The teaching staff member

Name: Dr. D. Vellumani

Signature: *D. Vellumani*

Date: 02/05/2022

The sending Institution/enterprise

Name of the responsible person: Dr. T Sasipraba

Signature: *T. Sasipraba*

Date: 02/05/2022

The receiving InstitutionHead of International Cooperation Office
Name of the responsible person: Erasmus Coordinator Katarzyna GajewskaSignature: *Katarzyna Gajewska*

Date: 16.05.2022

Katarzyna Gajewska, Ph.D.

¹ Adaptations of this template:

- In case the mobility combines teaching and training activities, this template should be used and adjusted to fit both activity types.
- In the case of mobility between Programme and Partner Country HEIs, this agreement must be always signed by the staff member, the Programme Country HEI and the Partner Country HEI (three signatures in total).
- In the case of invited staff from enterprises to teach in Partner Country HEIs, this agreement must be signed by the participant, the Programme Country HEI as beneficiary, the Partner Country HEI receiving the staff member and the programme Country enterprise (four signatures in total). An additional space will be added for signature of the Programme Country HEI organising the mobility.
- For invited staff from enterprises to teach in Programme Country HEIs, it will be sufficient with the signature of the staff member, the Programme Country HEI and the sending organisation (three signatures in total, same as in mobility between Programme Countries).

² Seniority: Junior (approx. < 10 years of experience), Intermediate (approx. > 10 and < 20 years of experience) or Senior (approx. > 20 years of experience).

³ Nationality: Country to which the person belongs administratively and that issues the ID card and/or passport.

⁴ Any Programme or Partner Country enterprise or, more generally, any public or private organisation active in the labour market or in the fields of education, training and youth.

⁵ Erasmus Code: A unique identifier that every higher education institution that has been awarded with the Erasmus Charter for Higher Education receives. It is only applicable to higher education institutions located in Programme Countries.

⁶ Country code: ISO 3166-2 country codes available at: <https://www.iso.org/obp/ui/#search>.

⁷ The ISCED-F 2013 search tool (available at http://ec.europa.eu/education/tools/isced-f_en.htm) should be used to find the ISCED 2013 detailed field of education and training.

⁸ A minimum of 8 teaching hours per week (or any shorter period of stay) has to be respected. If the mobility lasts longer than one week, the minimum number of teaching hours for an incomplete week shall be proportional to the duration of that week. If the teaching activity is combined with a training activity during a single period abroad, the minimum is reduced to 4 teaching hours per week (or any shorter period of stay). There is no minimum number of teaching hours for invited staff from enterprises.

⁹ Circulating papers with original signatures is not compulsory. Scanned copies of signatures or electronic signatures may be accepted, depending on the national legislation of the country of the sending institution (in the case of mobility with Partner Countries: the national legislation of the Programme Country). Certificates of attendance can be provided electronically or through any other means accessible to the staff member and the sending institution.

SPECIAL CONDITIONS

ARTICLE 1 – SUBJECT MATTER OF THE AGREEMENT

- 1.1 The institution shall provide support to the participant for undertaking a mobility activity for teaching under the Erasmus+ Programme.
- 1.2 The participant accepts the individual and travel support as specified in article 3 and undertakes to carry out the mobility activity for teaching as described in Annex I.
- 1.3 Amendments to the agreement shall be requested and agreed by both parties through a formal notification by letter or by electronic message.

ARTICLE 2 – ENTRY INTO FORCE AND DURATION OF MOBILITY

- 2.1 The agreement shall enter into force on the date when the last of the two parties signs.
- 2.2 The mobility period shall start on **25.07.2022** and end on **29.07.2022**. The start date of the mobility period shall be the first day that the participant needs to be present at the receiving institution and the end date shall be the last day the participant needs to be present at the receiving institution. Travel time is excluded from the duration of the mobility period.
- 2.3 The participant shall receive financial support from Erasmus+ EU funds for 5 days of activity and 2 days for travel.
- 2.4 The total duration of the mobility period shall not exceed 2 months, with a minimum of 5 days per mobility activity. A minimum of 8 hours of teaching per week has to be respected. If the mobility lasts longer than one week, the minimum number of teaching hours for an incomplete week shall be proportional to the duration of that week. The participant shall teach a total of 10 hours in 7 days.
- 2.5 The participant may submit any request concerning the extension of the mobility period within the limit set out in article 2.4. If the institution agrees to extend the duration of the originally planned mobility period, the agreement shall be amended accordingly.
- 2.6 The Certificate of Attendance shall provide the effective start and end dates of the mobility period.

ARTICLE 3 – FINANCIAL SUPPORT

- 3.1 The participant shall receive EUR 980 corresponding to individual support and EUR 820 corresponding to travel. The amount of individual support is EUR 140 per day up to the 14th day of activity and EUR 98 per day from the 15th day. The final amount for the mobility period shall be determined by multiplying the number of days of the mobility specified in article 2.3 with the individual support rate applicable per day for the receiving country and adding the contribution for travel to the amount obtained.
- 3.2 The reimbursement of costs incurred in connection with special needs, when applicable, shall be based on the supporting documents provided by the participant.
- 3.3 The financial support may not be used to cover costs already funded by EU funds.
- 3.4 Notwithstanding Article 3.3, the financial support is compatible with any other source of funding.
- 3.5 The financial support or part of it shall be recovered if the participant does not carry out the mobility activity in compliance with the terms of the agreement. However, reimbursement shall not be requested when the participant has been prevented from completing his/her mobility activities as described in Annex I due to force majeure. Such cases shall be reported by the institution and accepted by the National Agency.

ARTICLE 4 – PAYMENT ARRANGEMENTS

- 4.1 The participant shall receive individual and travel support in a timely manner. The financing of the individual support payment shall be made on the first day of the mobility period. It shall constitute 100% of the amount specified in Article 3.1 for the whole stay.

ARTICLE 5 – EU SURVEY

- 5.1 The participant shall complete and submit the online EU Survey after the mobility abroad within 30 calendar days upon receipt of the invitation to complete it.
- 5.2 Participants who fail to complete and submit the online EU Survey may be required to partially or fully reimburse the financial support received.

ARTICLE 6 – INSURANCE

- 6.1 The participant shall have adequate insurance coverage. The participant states that she was informed about issues related to insurances. Accident and health insurances are mandatory.
- 6.2 Acknowledgement that health insurance coverage has been organised shall be included in this agreement. The participant accepts that during her stay in Poland, she needs to have health insurance which will

cover the whole mobility period stated in Article 2.2. The participant hereby declares that she has the health insurance arranged and organised.

- 6.3 Acknowledgement that liability insurance coverage (covering damages caused by the participant at the study place) has been organised shall be included in this agreement.
- 6.4 Acknowledgement that accident insurance coverage related to the participant's tasks (covering at least damage caused to the participant at the university) has been organised and of how it has been organised shall be included in this agreement. The participant accepts that during her stay in Poland, she needs to have accident insurance which will cover the whole mobility period stated in Article 2.2. The participant hereby declares that she has the accident insurance arranged and organised.

ARTICLE 7 – LAW APPLICABLE AND COMPETENT COURT

- 7.1 The Agreement is governed by the Polish law.
- 7.2 The competent court determined in accordance with the applicable national law shall have sole jurisdiction to hear any dispute between the institution and the participant concerning the interpretation, application or validity of this Agreement, if such dispute cannot be settled amicably.

SIGNATURES

For the participant
[Dr.Velumoni Dharumaraj, Associate professor]

D. Velumoni

Done at **CHENNAI**

13.07.2022

For the receiving institution
[Zdzisław Gajewski, Associate Professor]

REKTOR

[Signature]
Prof. WPANS dr Zdzisław Gajewski

Done at **Warsaw**

13.07.2022

INVITATION

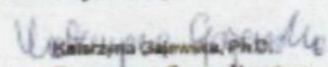
Warsaw, 20 June 2022

Dr Velumoni Dharumaraj
Assistant Professor
Sathyabama Institute of Science and Technology
Chennai

I, Undersigned, hereby certify that **Dr. Velumoni Dharumaraj** (**Passport No.: R7292230**) has been awarded a **STA Scholarship (Staff Mobility Programme for Teaching Assignments)** in the framework of Erasmus Plus Programme for the academic year 2021/2022 from **25th until 29th July 2022** to **Wszechnica Polska Academy of Applied Sciences in Warsaw**. She will receive up to **820 Euro of travel support** and will be receiving **140 Euro of individual support** per each day of her stay in Poland.

WSZECHNICA POLSKA
Akademia Nauk Stosowanych w Warszawie
Politechnika Kultury i Nauki
00-901 Warszawa, Pl. Defilad 1

Head of International Cooperation Office
Katarzyna Gajewska Ph.D


Katarzyna Gajewska, Ph.D.
Erasmus Coordinator

INVITATION

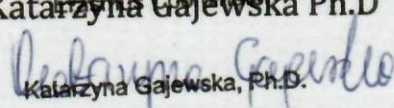
Warsaw, 20 June 2022

Dr Rani Jayaraj
Assistant Professor
Sathyabama Institute of Science and Technology
Chennai

I, Undersigned, hereby certify that **Dr. Rani Jayaraj (Passport No.: R7286089)** has been awarded a **STA Scholarship (Staff Mobility Programme for Teaching Assignments)** in the framework of **Erasmus Plus Programme** for the academic year 2021/2022 from **25th until 29th July 2022** to **Wszechnica Polska Academy of Applied Sciences in Warsaw**. She will receive up to **820 Euro of travel support** and will be receiving **140 Euro of Individual support** per each day of her stay in Poland.

WSZECHNICA POLSKA
Akademia Nauk Stosowanych w Warszawie
Palac Kultury i Nauki
00-901 Warszawa, Pl. Defilad 1

Head of International Cooperation Office

Erasmus Coordinator
Katarzyna Gajewska Ph.D
Katarzyna Gajewska, Ph.D.

Erasmus Coordinator

Mobility Agreement Staff Mobility For Teaching¹

Planned period of the teaching activity: from [25/07/2022] till [29/07/2022]

Duration (days) – including travel days: 5 days

The teaching staff member

Last name (s)	SHARMA	First name (s)	RASHI
Surname ²	SharmaRashi	Nationality ³	INDIAN
Gender (Male/Female/Undefined)	FEMALE	Academic year	2021/2022
E-mail	rashi.sharma@kathayabona.in		

The Sending Institution/Enterprise⁴

Name	Kathayabona Institute of Science and Technology		
Erasmus code ⁵ (if applicable)		Faculty/Department	School of Management, School of Department of Business Ad. Management
Address	Major Road, Sector 1, Kattankulathur, Chennai 600 125	Country/ Country code ⁶	INDIA
Contact person name and position	Dr. A. Chitra Devi Dr. Praveen Shekhawat Placement Coordinator	Contact person e-mail / phone	placement@kathayabona.in / 9646215027
		Size of enterprise (if applicable)	> 250 employees ☒ 15-250 employees

The Receiving Institution

Name	SPRINGERN POLICE UNIVERSITY in Warsaw	Faculty/Department	Management/Marketing
Erasmus code ⁵ (if applicable)	SPRINGERN		
Address	ul. Wolności 1, 00-611 Warszawa Poland 00-611 Warszawa	Country/ Country code ⁶	Poland PL
Contact person name and position	Katarzyna Wojcik, HR Employee Coordinator	Contact person e-mail / phone	Katarzyna.Wojcik@springer.pl e-mail: katarzyna.wojcik@springer.pl Phone: +48 22 666 66 67 Phone fax: +48 22 666 66 67

1. In 2021-22, please look at the end notes on page 13



Erasmus+

Higher Education
Mobility Agreement form
Participant's name: Santiago de los Caballeros Institute of
Science and Technology, General 1606

Section to be completed BEFORE THE MOBILITY

1. PROPOSED MOBILITY PROGRAMME

Main subject field: Business Administration/Management - Level 6

Level (select the main one): Short cycle (EQF level 5) ☐; Bachelor or equivalent first cycle (EQF level 6) ☒; Master or equivalent second cycle (EQF level 7) ☐; Doctoral or equivalent third cycle (EQF level 8) ☐

Number of students at the receiving institution benefiting from the teaching programme: 50 - 100

Number of teaching hours²: 10 hours

Language of instruction: English

Overall objectives of the mobility:

1. To provide broader experience to faculty members by exposing them to different culture and work ethics.
2. To provide opportunity for teaching in different environments and learning best practices on curriculum and pedagogy from others.
3. To provide the opportunity to staff members to network with international counterparts.

Added value of the mobility (in the context of the modernisation and internationalisation strategies of the institutions involved):

The programme would support life-long development and reinforcing of key competencies needed for personal development and fulfilment, employability, active citizenship and social inclusion.

The programme would help in achieving the objectives of Staff mobility programmes.

The objective is to enable staff to teach or train abroad as part of their professional development in order to:

- share their expertise;
- experience new teaching environments;
- acquire new innovative pedagogical and curriculum design skills;
- connect with their peers abroad to develop common activities to achieve the programme's objectives;
- exchange good practices and enhance cooperation between higher education institutions;
- prepare students to face the global environment.

Content of the teaching programme:

International Business Environment

Course Objective:

- Explore the international business environment in which organisations operate.
- Examine the structure and features of the international markets, how organizations engage with these markets, and how they respond to its complexities.
- Introduce theoretical and analytical frameworks that are crucial in understanding the opportunities and risks derived from the global



Erasmus+

Higher Education
Mobility Agreement form
Participant's name: Sathyabama Institute of
Science and Technology, Chennai, India

The teaching staff member and the receiving institution will communicate to the sending institution/enterprise any problems or changes regarding the proposed mobility programme or mobility period.

The teaching staff member

Name: Dr. J. RANI

Signature: *J. Rani*

Date: 04.05.2012

The sending institution/enterprise

Name of the responsible person: Dr. T. SASIPRABA

Signature: *T. Sasipraba*

Date: 08/05/2012

The receiving institution

Head of International Cooperation Office

Erasmus Coordinator

Name of the responsible person: Dr. KATARZYNA GAJEWSKA

Signature: *Katarzyna Gajewska*

Date: 16.05.2012

Katarzyna Gajewska, Ph.D.

*Adaptations of this template:

- In case the mobility combines teaching and training activities, this template should be used and adjusted to fit both activity types.
- In the case of mobility between **Programme and Partner Country HEIs**, this agreement must be always signed by the staff member, the Programme Country HEI and the Partner Country HEI (three signatures in total).
- In the case of **invited staff from enterprises to teach in Partner Country HEIs**, the agreement must be signed by the participant, the Programme Country HEI as beneficiary, the Partner Country HEI receiving the staff member and the Programme Country enterprise (four signatures in total). An additional space will be added for signature of the Programme Country HEI organising the mobility.
- In **invited staff from enterprises to teach in Programme Country HEIs**, it will be sufficient with the signature of the staff member, the Programme Country HEI and the sending organisation (three signatures in total, same as in mobility between Programme Countries).

***Seniority:** Junior (approx. < 10 years of experience), Intermediate (approx. > 10 and < 20 years of experience) or Senior (approx. > 20 years of experience).

***Nationality:** Country to which the person belongs administratively and that issues the ID card and/or passport.

***Any Programme or Partner Country enterprise or, more generally, any public or private organisation active in the labour market or in the fields of education, training and youth.**

***Erasmus Code:** A unique identifier that every higher education institution that has been awarded with the Erasmus Charter for Higher Education receives. It is only applicable to higher education institutions located in Programme Countries.

***Country code:** ISO 3166-2 country codes available at: <http://www.iso.org/iso/home/standards/iso3166.htm>

***The ISCED 2011 search tool** (available at <http://www.isced.org/>) should be used to find the ISCED 2011 detailed field of education and training.

A minimum of 8 teaching hours per week (or any shorter period of days) has to be respected. If the mobility lasts longer than one week, the minimum number of teaching hours for an incomplete week shall be proportional to the duration of that week. If the teaching activity is combined with a training activity during a single period abroad, the minimum is reduced to 4 teaching hours per week (or any shorter period of days). There is no minimum number of teaching hours for invited staff from enterprises.

* Counting papers with original signatures is not compulsory. Scanned copies of signatures or electronic signatures may be accepted, depending on the national legislation of the country of the sending institution. In the case of mobility with Partner Countries, the national legislation of the Programme Country¹. Certificates of attendance can be provided electronically or through any other means accessible to the staff member and the sending institution.



INVITATION LETTER

Ha Noi, 31st March 2022

To: Rector /President /Head of Sathyabama Institute of Science and Technology (SIST)

Dear Sir /Madam,

Under the framework of the project named “Developing future – oriented academic curricula in Teacher Education with innovative methodologies for Nex-Gen Asian HEIs” (FRACTION), coded 598251-EPP-1-2018-1-PL-EPPKA2-CBHE-JP and funded by The Education, Audiovisual and Culture Executive Agency (EACEA), **4th FRACTION Project Management Board Meeting** will be organized at the **University of Transport and Communications (UTC)** in Vietnam from **20th to 26th April 2022**. UTC will be the host of the Meeting based on the request of Wroclaw University of Science and Technology (the Project Coordinator) dated 28th March 2022.

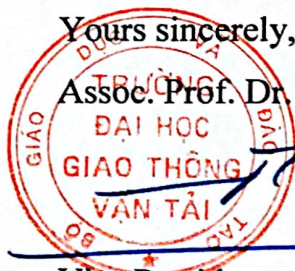
On behalf of UTC, we are pleased to invite a representative of your university who is **Mr. /Ms. Bhuvaneswari. G** to be a member of **4th FRACTION Project Management Board Meeting**. During the period, **Ms. /Mr. Bhuvaneswari. G** will be expected to be engaged in the activities held by UTC.

The return airway ticket to Vietnam and accommodation expenses during the period would be sponsored by the Fraction project.

All the members of the meeting are kindly required to take responsibility relating to safety and securities against Covid-19 while they stay in Viet Nam.

Yours sincerely, 

Assoc. Prof. Dr. NGUYEN Thanh Chuong



Vice President



INVITATION LETTER

Ha Noi, 31st March 2022

To: Rector /President /Head of Sathyabama Institute of Science and Technology (SIST)

Dear Sir /Madam,

Under the framework of the project named “Developing future – oriented academic curricula in Teacher Education with innovative methodologies for Nex-Gen Asian HEIs” (FRACTION), coded 598251-EPP-1-2018-1-PL-EPPKA2-CBHE-JP and funded by The Education, Audiovisual and Culture Executive Agency (EACEA), 4th **FRACTION Project Management Board Meeting** will be organized at the **University of Transport and Communications (UTC)** in Vietnam from **20th to 26th April 2022**. UTC will be the host of the Meeting based on the request of Wroclaw University of Science and Technology (the Project Coordinator) dated 28th March 2022.

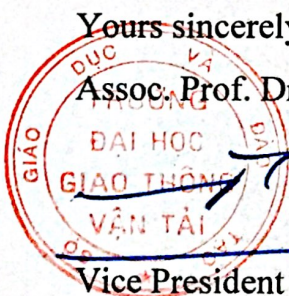
On behalf of UTC, we are pleased to invite a representative of your university who is **Mr. /Ms. TR.Kalai Lakshmi** to be a member of 4th FRACTION Project Management Board Meeting. During the period, Ms. /Mr. **TR.Kalai Lakshmi** will be expected to be engaged in the activities held by UTC.

The return airway ticket to Vietnam and accommodation expenses during the period would be sponsored by the Fraction project.

All the members of the meeting are kindly required to take responsibility relating to safety and securities against Covid-19 while they stay in Viet Nam.

Yours sincerely, 

Assoc. Prof. Dr. NGUYEN Thanh Chuong



Vice President