



SATHYABAMA

INSTITUTE OF SCIENCE AND TECHNOLOGY
(DEEMED TO BE UNIVERSITY)

Accredited with 'A' Grade by NAAC

Jeppiaar Nagar, Rajiv Gandhi Salai (OMR), Chennai – 600 119, Tamil Nadu, India.



DEPARTMENT OF MANAGEMENT STUDIES

Ref: MBA / BOS / 2018 – 2019

Date: 21st May, 2018

Minutes of Board of Studies Meeting held on 21st May, 2018

Venue: Conference Hall, Vice Chancellor's office

Agenda

- To discuss about courses modifications in 2015 Regulations
- To discuss about courses shuffling in 2015 Regulations
- To review the action taken for the approvals and suggestions made in 4th November, 2017

meeting During the meeting the following members were present,

1. Dr Bhuvaneswari G
2. Dr Kannan N
3. Dr Chitra Devi A
4. Dr Kalailakshmi T R
5. Dr Velumoni D
6. Dr Preethi Sheshadri
7. Dr. Verginya Rao Beshi
8. Dr Nithya S
9. Dr Aysha Fathima Y
10. Dr Rani J
11. Dr Krishna Priya V
12. Dr Thamilselvan R
13. Dr Joyce S
14. Dr Uma Maheswari S
15. Dr Lavanya M



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The following points were discussed during the meeting and the minutes were recorded as below,

1. The Head, Department of Management studies, Dr. G Bhuvaneswari greeted and welcomed all members of Board of Studies.
2. The members discussed about the performance of 2017 – 2018 (Even Semester) academic activities.
3. Dr. A. Chitra Devi has explained the changes that have taken in curriculum that has been accepted in previous board of studies meeting.
4. Dr. D.Velumoni has put forth the reframed Course outcomes of 2015 regulations courses for discussion.
5. The suggestion of including courses like leadership power politics strategic financial management Brand management and retailing as an elective subject by Dr .N. Kannan is taken for discussion for the benefits of students to be updated with latest technologies.
6. The Financial management course syllabus is suggested to reframe in a advanced way for next forth coming regulations.
7. Branch specific courses like project finance, lean management is suggested to be included in syllabi
8. External board members suggested including Data mining and Business Analytics, logistics management, international Human resource management courses as Electives in 2019 regulations
9. The external members of the Board of studies agreed to the suggestions given by the internal members and approved the changes to be done in the syllabi.
10. The changes will be sent to Academic council for their approval.
11. The vote of thanks was proposed by the Dr. G .Bhuvaneswari , Head ,Department of Management studies

Copy to:

- Academic Council
- Programme Assessment Committee
- Department Advisory Committee



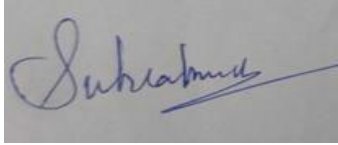
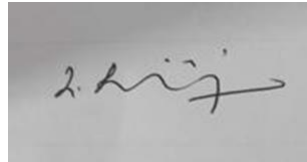
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Sl. No.	Members	External / Internal	Signature
1	Mr. K. SUBRAMANIAN Manager- Human Resources Sundaram Fasteners Limited (TVS Group) Padi, Chennai-600050	External	
2	Ms. E. SUDHADEVI General Manager Freight Consolidators (Madras) Pvt.LTD., Kodambakkam High Road, Chennai-600034	External	
3	CA. A.B. KANNAN Chartered Accountant Alamelu Associates Gopalapuram, Chennai 600086	External	
4	Dr. BHUVANESWARI G. Professor and Head School of Management Studies Sathyabama Institute of Science and Technology	Internal	
5	Dr. A. PALANI Professor School of Management Studies Sathyabama Institute of Science and Technology	Internal	
6	Dr. R. THAMILSELVAN Associate Professor School of Management Studies Sathyabama Institute of Science and Technology	Internal	
7	Dr. T.R. KALAILAKSHMI Associate Professor School of Management Studies Sathyabama Institute of Science and Technology	Internal	



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DEPARTMENT OF MANAGEMENT STUDIES

Ref: MBA / BOS / 2018 – 2019

Date : 03/11/2018

Minutes of Board of Studies Meeting held on 3rd November, 2018.

Venue: Conference Hall, Vice Chancellor's office

Agenda

- To finalize the curriculum Structure of 2019 Regulations
- To finalize the number of courses in 2019 regulations
- To finalize number of theory and lab courses in each semester
- To discuss about introduction of Lean Management 2019 Regulations
- To discuss about introduction of university Electives in 2019 Regulations
- To finalize the number of credits in 2019 Regulations to comply with AICTE norms
- To discuss about courses modifications in 2015 Regulations
- To review the action taken for the approvals and suggestions made in 21st May, 2018 meeting

During the meeting the following members were present,

1. Dr Bhuvaneswari G
2. Dr Kannan N
3. Dr Chitra Devi A
4. Dr Kalailakshmi T R
5. Dr Velumoni D
6. Dr Preethi Sheshadri
7. Dr. Verginya Rao Beshi
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The following points were discussed during the meeting and the minutes were recorded as below,

1. The Head Department of management studies , Dr G Bhuvaneswari. greeted and welcomed all members of Board of Studies.
2. The members discussed about the performance of 2017 – 2018 (Even Semester) academic activities.
3. Dr. Kannan N asked about the actions taken for the discussions and decisions made in the previous
4. Dr. G Bhuvaneswari initiated the discussion for revision of curriculum and suggested to have curriculum comply with AICTE Norm.
5. Dr .N. Kannan suggested to increase *the total credits from 98 to 102 as per the new guidelines and* also accepted it.
6. Healthy discussions are made and it is decided to suggest to academic council to increase the credits
7. Dr. T R Kalailakshmi suggested having latest and advanced text books and Reference books in curriculum.
8. Dr. Velumoni D put forth the board the tentative structure of curriculum of 2019 and it was approved by all the members.
9. Dr.T R Kalailakshmi started the discussion of number of theory and lab courses in each semester and Dr. Velumoni D showed the prepared Document and got verified and approval from all the board members.
10. Dr. Bhuvaneswari G put forth the board the list of professional electives given to students of ManagementStudies.



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11. Dr.Kannan N suggested collecting feedbacks from Industrial Experts, Academicians, and Alumni's about syllabus as an input for upcoming revision of syllabus 2019.
12. Dr.kannan N asked *to prepare the syllabus along with Course Mapping for Outcome Based Education refereeing various standard universities syllabus*
13. *Dr. A Chitra Devi asked to get feedback from the service branches for their syllabus preparation*
14. *All their suggestions and* comments have been noted and corresponding alterations are to be done in the syllabi and decided to review the contents of syllabi in next board of studies.
15. The HOD thanked the members for their suggestions and active participation in the meeting.

Copy to:

1. Academic Council
2. Programme Assessment Committee
3. Department Advisory Committee



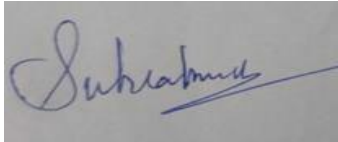
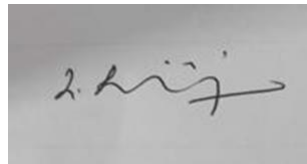
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SBA5109	FINANCIAL MANAGEMENT	L	T	P	Credits	Total Marks
		3	.	.	3	100

COURSE OBJECTIVE

- To provide an understanding of the concepts and techniques of sourcing and managing the capital.

UNIT 1 INTRODUCTION**9 Hrs.**

Financial Management - Meaning, Objective, Scope And Uses - Finance Functions - Finance Manager's Role - Financial Forecasting - Sources of Finance - Financial Information System.

UNIT 2 TIME VALUE OF MONEY AND LEVERAGE**9 Hrs.**

Concept , Compounding technique, doubling period, Discounting factor -present value for single amount, present value annuity, future value of a single amount, future value annuity. - Relationship of interest, inflation and time value of money

Leverage: Meaning , Measurement of Financial Leverage Operating Leverage And Combined Leverage significant of these leverages

UNIT 3 CAPITAL STRUCTURE**9 Hrs.**

Capital Structure: Meaning and Determinants of Capital Structure - Need For Optimum Capital Structure - Theories of Capital Structure, Net Income Approach, Net Operating Income Approach, MM approach and traditional approach.

UNIT 4 MANAGEMENT OF WORKING CAPITAL**9 Hrs.**

Management of Working Capital : Concepts Need and Determinants Of Working Capital,- operating cycle. Management of Cash, Inventory Management- Accounts Receivables: Bank Finance for Working Capital, Tandon Committee & Chore Committee - Observations and Recommendations.

UNIT 5 MANAGEMENT OF LONG TERM CAPITAL**9 Hrs.**

Management of Long Term Capital: Cost of Capital - Concepts and Significance - Computation of Cost of Equity Capital, Cost of Debt, Cost of Preference Share Capital - Cost of Retained Capital, Weighted Average Cost of Capital.

- Case study is Mandatory

TEXT / REFERENCE BOOKS

1. Prasanna chandra Financial Management - Tata Mcgraw Hill
2. K. GUPTA AND R.K SHARMA Financial Management - kalyani publishers
3. Van home Financial Management - Prentice Hall
4. I.m.pandey Financial Management - Vikas
5. Khan & jain Financial Management -Tata Mcgraw Hill
6. S.N. maheswari Financial Management -Sultan Chand & Sons

COURSE OUTCOMES

- CO1 - Evaluate the financial decisions of a firm
 CO2 - Calculate leverages to make the optimum financing and investment decisions
 CO3 - Analyse the capital structure of a firm
 CO4 - Compute the working capital requirements to manage cash flow
 CO5 - Calculate specific and overall cost of capital to determine minimum return on investment
 CO6 - Integrate best practices of financial management for sustaining a successful enterprise.

END SEMESTER EXAMINATION QUESTION PAPER PATTERN

Max. Marks: 100

Exam Duration: 3 Hrs.

PART A: 5 Questions to be answered out of 8 Questions, each Question carrying 6 marks

30 Marks

PART B: 2 Questions from each unit of internal choice, each carrying 10 marks

50 Marks

PART C: 1 Compulsory - Question / Case Study, carrying 20 marks

20 Marks

SBAA5203	FINANCIAL MANAGEMENT	L	T	P	Credits	Total Marks
		4	0	0	4	100

COURSE OBJECTIVES

- To understand the Financial Management and its application in practice.
- To familiarize with the critical elements of financial decision-making for organisations
- To understand the Investment Decisions, Sources of Finance, Management of Working Capital.

UNIT 1 INTRODUCTION TO FINANCIAL MANAGEMENT**9 Hrs.**

Introduction: Nature: Finance and related disciplines; Objectives; Profit Maximization, Wealth Maximization - Traditional and Modern Approach; Scope of Financial Management - Finance Decision, Investment Decision, Dividend Decision; Organisation of finance function; **Finance Manager's Role - Financial Forecasting - Sources of Finance - Financial Information System.**

UNIT 2 TIME VALUE OF MONEY AND LEVERAGE**9 Hrs.**

Time Value of Money: Concept, Present Value, Future Value, and Annuity - Relationship of Interest, Inflation and Time Value of Money. Leverage: Meaning, Types, EBIT -EPS analysis.

UNIT 3 CAPITAL BUDGETING AND COST OF CAPITAL**9 Hrs.**

Capital Budgeting: Meaning, Principles and Evaluation techniques - Pay Back Period, Accounting Rate of Return, Net Present Value, Profitability Index, Internal Rate of Return and Modified Internal Rate of Return method. **Cost of Capital: Concepts, Significance - Computation of Cost of Debt; Cost of Preference Share; Cost of Equity Share; Cost of Retained Earning; Weighted Average Cost of Capital.**

UNIT 4 CAPITAL STRUCTURE AND DIVIDEND POLICY**9 Hrs.**

Capital Structure: Meaning and Determinants of Capital Structure - Need for Optimum Capital Structure - Approaches to Capital Structure Theories - Net Income approach, Net Operating Income approach, Modigliani-Miller (MM) approach and Traditional Approach. Dividend Policy Decision: **The irrelevance of dividends: MM hypothesis; Relevance of dividends: Walter's model, Gordon's model.**

UNIT 5 WORKING CAPITAL**9 Hrs.**

Working Capital: Concepts, Need and Determinants. Determining Financing Mix for Working Capital. Management of Cash, Inventory Management- Accounts Receivables; Bank Finance for Working Capital: Dheja Committee, Tandon Committee, Chore Committee, Marathe Committee - Observations and Recommendations.

Max. 45 Hrs.**COURSE OUTCOMES**

On completion of the course, student will be able to

- CO1 - Establish a basic financial knowledge on three decisions of financial management.
- CO2 - Demonstrate the knowledge of value of money over time and able to evaluate the leverage effects to form long-term financial policies for business.
- CO3 - Describe the common investment criteria and project cash flows
- CO4 - Understand the management of corporate capital structure
- CO5 - Analyse the various elements of Working Capital Management
- CO6 - Apply concepts and techniques of managing finance to contemporary financial events in firms

TEXT / REFERENCE BOOKS

1. M.Y. Khan & P.K. Jain, Financial Management, Tata McGraw Hill.
2. S.N. Maheswari Financial Management, Sultan Chand & Sons.

END SEMESTER EXAMINATION QUESTION PAPER PATTERN**Max. Marks: 100****Exam Duration: 3 Hrs.****PART A:** 5 Questions to be answered out of 8 Questions, each Question carrying 6 marks**30 Marks****PART B:** 2 Questions from each unit of internal choice, each carrying 10 marks**50 Marks****PART C:** 1 Compulsory - Question / Case Study, carrying 20 marks**20 Marks**